

<u>2012 - 2013 Actual</u> <u>YTD</u> <u>Dec-12</u>

| Surplus (Deficit) YTD DEC 2012 | | |
|----------------------------------|------------|--|
| Hospital Operations | \$41,481 | |
| Building Depreciation | -\$214,789 | |
| Total Hospital | -\$173,308 | |

| Banking Information at DEC 31, 2012 | |
|-------------------------------------|-------------|
| Current Acct, Savings, Petty Cash | \$341,650 |
| Treasury Account | \$1,600,000 |
| GIC - Courtyard | \$0 |
| GIC + Business Advantage | \$2,943,899 |
| Total Cash | \$4,885,549 |

| Hospital Authorized L | ine of Credit | \$0 |
|------------------------------|---------------|-----|
| | | |

| Forecast to March 31, 2013 | | |
|----------------------------|------------|--|
| Hospital Operations | -\$258,565 | |
| Building Depreciation | -\$252,915 | |
| Total Hospital | -\$511,480 | |

| Accounts Payable | \$816,893 | | |
|-------------------|-----------|--|--|
| Inventory Balance | \$112,935 | | |

| Capital Expenditures | Land to the second seco | Ordered & Received |
|----------------------------|--|--------------------|
| Total Expenditures | \$2,963,040 | \$1,871,176 |
| Other Funding | \$1,271,195 | \$0 |
| Hospital Commitment | \$1,691,845 | \$1,871,176 |

| Investments | Market March 2011 | Market March 2012 | Market DEC 2012 |
|-------------------------|----------------------|----------------------|-----------------|
| Superbuild Investment | \$3,820,086 | \$3,966,720 | \$4,031,705 |
| Investment October 2005 | \$1,203,634 | | \$0 |
| Ansel Investment | \$1,175,576 | \$1,056,704 | \$1,101,721 |
| Margo Damen Investment | \$225,241 | \$221,597 | \$233,791 |
| Total Investments | \$6,424,537 | \$5,245,021 | \$5,367,217 |

| Balance Scorecard | | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 9 MOS YTD |
|---------------------------------|---------------|---------|---------|---------|-----------------|-----------|
| Performance Indicators | | Actual | Actual | Actual | Budget | DEC 2012 |
| Total Margin (%) | H-SAA /QIP | 0.57% | 0.20% | -0.50% | -0.85% | 0.18% |
| Current Ratio | H-SAA /QIP | 1.07 | 1.12 | | 0.85% | 1.04% |
| % ALC Days | H-SAA | | | 11.49% | 11.00% | 6.96% |
| % Occupancy CC Beds | 1 | 110.99% | 123.97% | 96.53% | 93.39% | 94.10% |
| % Occupancy Rehab Beds | | 87.44% | 88.80% | 86.75% | 83.55% | 90.71% |
| CC Patient Days | H-SAA | 37,812 | | 34,270 | 33,063 | 25,010 |
| CC Weighted Patient Days | H-SAA | 42,917 | | 39,856 | 38,333 | 28,006 |
| CC Average Length of Stay | | | | 68 | 68 | 58 |
| Rehab Patient Days | H-SAA | 10,806 | 11,992 | 11,748 | 11,284 | 9,196 |
| Rehab Average Length of Stay | | | | 37 | 37 | 36 |
| % CCC Pts Stage 2+ Ulcers | H-SAA /QIP | 1.63% | 1.40% | 1.01% | < 4.00% | 0.00% |
| Rate of Hospital CDIF | H-SAA /QIP | | | 0.35% | 0.30 | 0.12% |
| Rate of Hospital VRE | H-SAA | | | 0.00% | 0.01 | 0.00% |
| Rate of Hospital MSRA | H-SAA | | | 0.02% | 0.02 | 0.00% |
| Hand Hygiene Compliance | QIP | | | 93.00% | 82 - 90 % | 88.05% |
| Medication Reconciliation | QIP Sept 2012 | | | 98.61% | 95 - 100% | 100.00% |
| Ortho IP to OP Wait Time | QIP Sept 2012 | | | 7.86 | 14 days or less | 5.67 |
| Neuo IP to OP Wait Time | QIP Sept 2012 | | | 9.19 | 21 days or less | 5.63 |
| Avg Wait Time to OP Neuro | | | | 50.47 | 50.00 | |
| Avg Wait Time to OP Ortho | | | | 15.37 | 15.00 | |
| Avg Wait Time to OP Audiology | | | | 1.16 | 1.50 | |
| CC Patient Satisfaction | QIP | | | 86.59% | 80 - 100% | 96.90% |
| Out Patient Satisfaction | | | | | | 100.00% |
| Rehab Patient Satisfaction | QIP | | | 97.60% | 90 - 100% | 100.00% |
| % Nurses Employed FT | | 69.20% | 69.70% | 69.60% | 70.00% | 68.70% |
| % Sick Hrs to Total Hrs | | 3.27% | 3.04% | 3.10% | 3.00% | 3.54% |
| % Overtime Hrs to Total Hrs | | 0.28% | 0.25% | 0.21% | 1.00% | 0.34% |
| Patient Visits: Physiotherapy | Nov-12 | | | 44,429 | 44,429 | 29,287 |
| Patient Visits: Occupational | Nov-12 | |] | 29,203 | 29,203 | 19,570 |
| Patient Visits: Speech | Nov-12 | | | 8,153 | 8,153 | 5,100 |
| Patient Visits: Audiology | Nov-12 | | | 3,416 | 3,416 | 2,272 |
| Patient Visits: Rec Therapy | Nov-12 | | | 9,266 | 9,266 | 6,371 |
| Patient Visits: Carpentry | Nov-12 | | | 869 | 869 | 273 |
| Patient Visits: Network Niagara | Sep-12 | | | 5,423 | 5,423 | 2,914 |

Compliance

All Statutory Remittances have been submitted for month of Dec 2012 (ie receiver general remittances, GST, WSIB)