

Surplus (Deficit) YTD DEC 2013	
Hospital Operations	-\$2,291
Building Depreciation	-\$208,750
Total Hospital.....	-\$211,041

Forecast to March 31, 2014	
Hospital Operations	-\$50,951
Building Depreciation	-\$278,339
Total Hospital.....	-\$329,290

Banking Information at Dec 31, 2013	
Current Acct, Savings, Petty Cash	\$436,946
Treasury Account	\$300,000
GIC - Courtyard	\$0
GIC + Business Advantage	\$3,001,655
Total Cash.....	\$3,738,601

Accounts Payable	632,915
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Inventory Balance	\$72,347
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	2013/14 Budget	Ordered & Received
Capital Expenditures		
Total Expenditures	\$1,012,940	\$440,595
Other Funding	\$1,012,940	\$0
Hospital Commitment	\$0	\$440,595

Hospital Authorized Line of Credit	\$0
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	Market March 2011	Market March 2012	Market MAR 2013	Market Dec 2013
Investments				
Superbuild Investment	3,820,086	\$3,966,720	\$4,079,782	\$4,209,739
Investment October 2005	1,203,634	\$0	\$0	\$0
Ansel Investment	1,175,576	\$1,056,704	\$1,148,523	\$1,270,901
Margo Damen Investment	225,241	\$221,597	\$244,679	\$271,775
Total Investments....	6,424,537	\$5,245,021	\$5,472,984	\$5,752,415

Balance Scorecard Performance Indicators		2010/11 Actual	2011/12 Actual	2012/2013 Actual		2013/14 Budget	9 MOS YTD DEC 2013
Total Margin (%)	H-SAA /QIP	0.20%	-0.50%	-0.14%		-0.85%	-0.01%
Current Ratio	H-SAA /QIP	1.12	1.28	0.01		0.85%	0.96%
% ALC Days	H-SAA		0.1149	7.07%		11.00%	7.40%
% Occupancy CC Beds		123.97%	96.53%	93.56%		93.39%	91.56%
% Occupancy Rehab Beds		88.80%	86.75%	91.26%		83.55%	90.84%
CC Patient Days	H-SAA	35,841	34,270	33,124		33,063	24,334
CC Weighted Patient Days	H-SAA	41,156	39,856	37,195		38,333	27,344
CC Average Length of Stay			68	49		68	49
Rehab Patient Days	H-SAA	11,992	11,748	12,325		11,284	9,209
Rehab Average Length of Stay			37	37		37	33
% CCC Pts Stage 2+ Ulcers	H-SAA /QIP	1.40%	1.01%	0.00%		< 4.00%	4.08%
Rate of Hospital CDIF	H-SAA /QIP		0.00	0.18%		0.30	0.27%
Rate of Hospital VRE	H-SAA		0.00	0.00%		0.01	0.00%
Rate of Hospital MSRA	H-SAA		0.00	0.00%		0.02	0.00%
Hand Hygiene Compliance	QIP		0.93	83.84%		82 - 90 %	83.39%
Medication Reconciliation	QIP -Mar 2013		0.9861	100.00%		95 - 100%	100.00%
Ortho IP to OP Wait Time	QIP -Mar 2013		7.86	18.67		14 days or less	4.00
Neuro IP to OP Wait Time	QIP Sept 2012		9.19	8.2		21 days or less	23.10
Avg Wait Time to OP Neuro	Mar-13		50.47	89.79		50.00	45.13
Avg Wait Time to OP Ortho	Mar-13		15.37	35.89		15.00	20.38
Avg Wait Time to OP Audiology	Aug-13		1.16	1.44		1.50	1.17
CC Patient Satisfaction	QIP		0.8659	96.90%		80 - 100%	96.90%
Out Patient Satisfaction				100.00%			99.67%
Rehab Patient Satisfaction	QIP		0.976	98.95%		90 - 100%	93.60%
% Nurses Employed FT		69.70%	69.60%	68.90%		70.00%	70.30%
% Sick Hrs to Total Hrs		3.04%	3.10%	3.46%		3.00%	2.86%
% Overtime Hrs to Total Hrs		0.25%	0.21%	0.35%		1.00%	0.16%
Patient Visits: Physiotherapy	Dec-13		44,429	38,828		44,429	32,676
Patient Visits: Occupational	Dec-13		29,203	6,770		29,203	24,281
Patient Visits: Speech	Dec-13		8,153	8,656		8,153	5,915
Patient Visits: Audiology	Dec-13		3,416	3,637		3,416	2,166
Patient Visits: Rec Therapy	Dec-13		9,266	9,508		9,266	8,959
Patient Visits: Carpentry	Dec-13		869	378		869	350
Patient Visits: Network Niagara	Aug-13		5,423	5,809		5,423	2,616

Compliance

All Statutory Remittances have been submitted for month of Dec 2013 (ie receiver general remittances, GST, WSIB)