

Surplus (Deficit) YTD FEB 2014	
Hospital Operations	-\$67,883
Building Depreciation	-\$255,140
Total Hospital.....	-\$323,023

Forecast to March 31, 2014	
Hospital Operations	-\$50,951
Building Depreciation	-\$278,339
Total Hospital.....	-\$329,290

Banking Information at Feb 28, 2014	
Current Acct, Savings, Petty Cash	\$214,980
Treasury Account	\$1,000,000
GIC - Courtyard	\$0
GIC + Business Advantage	\$3,010,258
Total Cash.....	\$4,225,238

Accounts Payable	959,596
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Inventory Balance	\$64,366
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Hospital Authorized Line of Credit	\$0
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Capital Expenditures	2013/14 Budget	Total Committed
Total Expenditures	\$1,012,940	\$717,912
Other Funding	\$1,012,940	\$707,819
Hospital Commitment	\$0	\$10,093

Investments	Market March 2011	Market March 2012	Market MAR 2013	Market Feb 2014
Superbuild Investment	3,820,086	\$3,966,720	\$4,079,782	\$4,244,044
Investment October 2005	1,203,634	\$0	\$0	\$0
Ansel Investment	1,175,576	\$1,056,704	\$1,148,523	\$1,297,170
Margo Damen Investment	225,241	\$221,597	\$244,679	\$271,775
Total Investments....	6,424,537	\$5,245,021	\$5,472,984	\$5,812,989

Balance Scorecard Performance Indicators		2010/11 Actual	2011/12 Actual	2012/2013 Actual	2013/14 Budget	11 MOS YTD FEB 2014
Total Margin (%)	H-SAA /QIP	0.20%	-0.50%	-0.14%	-0.85%	-0.24%
Current Ratio	H-SAA /QIP	1.12	1.28	0.01	0.85%	0.94%
% ALC Days	H-SAA		0.1149	7.07%	11.00%	9.78%
% Occupancy CC Beds		123.97%	96.53%	93.56%	93.39%	91.84%
% Occupancy Rehab Beds		88.80%	86.75%	91.26%	83.55%	90.86%
CC Patient Days	H-SAA	35,841	34,270	33,124	33,063	29,753
CC Weighted Patient Days	H-SAA	41,156	39,856	37,195	38,333	33,433
CC Average Length of Stay			68	49	68	49
Rehab Patient Days	H-SAA	11,992	11,748	12,325	11,284	11,228
Rehab Average Length of Stay			37	37	37	33
% CCC Pts Stage 2+ Ulcers	H-SAA /QIP	1.40%	1.01%	0.00%	< 4.00%	3.13%
Rate of Hospital CDIF	H-SAA /QIP		0.00	0.18%	0.30	0.24%
Rate of Hospital VRE	H-SAA		0.00	0.00%	0.01	0.00%
Rate of Hospital MSRA	H-SAA		0.00	0.00%	0.02	0.00%
Hand Hygiene Compliance	QIP		0.93	83.84%	82 - 90 %	83.77%
Medication Reconciliation	QIP -Mar 2013		0.9861	100.00%	95 - 100%	100.00%
Ortho IP to OP Wait Time	QIP -Mar 2013		7.86	18.67	14 days or less	4.00
Neuro IP to OP Wait Time	QIP Sept 2012		9.19	8.2	21 days or less	23.10
Avg Wait Time to OP Neuro	Mar-13		50.47	89.79	50.00	45.13
Avg Wait Time to OP Ortho	Mar-13		15.37	35.89	15.00	20.38
Avg Wait Time to OP Audiology	Aug-13		1.16	1.44	1.50	1.17
CC Patient Satisfaction	QIP		0.8659	96.90%	80 - 100%	96.40%
Out Patient Satisfaction				100.00%		99.70%
Rehab Patient Satisfaction	QIP		0.976	98.95%	90 - 100%	95.60%
% Nurses Employed FT		69.70%	69.60%	68.90%	70.00%	70.20%
% Sick Hrs to Total Hrs		3.04%	3.10%	3.46%	3.00%	2.92%
% Overtime Hrs to Total Hrs		0.25%	0.21%	0.35%	1.00%	0.23%
Patient Visits: Physiotherapy	Feb-14		44,429	38,828	44,429	39,851
Patient Visits: Occupational	Feb-14		29,203	6,770	29,203	29,627
Patient Visits: Speech	Feb-14		8,153	8,656	8,153	7,223
Patient Visits: Audiology	Feb-14		3,416	3,637	3,416	2,616
Patient Visits: Rec Therapy	Feb-14		9,266	9,508	9,266	10,767
Patient Visits: Carpentry	Feb-14		869	378	869	419
Patient Visits: Network Niagara	Aug-13		5,423	5,809	5,423	2,616

Compliance
 All Statutory Remittances have been submitted for month of FEB 2014 (ie receiver general remittances, GST, WSIB)