



**2014 - 2015 Actual**

**YEAR TO DATE DECEMBER 2014**

<b>Surplus ( Deficit ) YTD DEC 2014</b>	
Hospital Operations	\$104,439
Building Depreciation	-\$200,749
Total Hospital.....	<b>-\$96,310</b>

<b>Budget to DEC 2014</b>	
Hospital Operations	-\$203,618
Building Depreciation	-\$267,664
Total Hospital.....	<b>-\$471,282</b>

<b>Banking Information at DEC, 2014</b>	
Current Acct, Savings, Petty Cash	\$665,684
Treasury Account	\$1,200,000
GIC - Courtyard	\$0
GIC + Business Advantage	\$3,066,237
<b>Total Cash.....</b>	<b>\$4,931,921</b>

<b>Accounts Payable</b>	508,433
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<b>Inventory Balance</b>	\$75,821
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<b>Hospital Authorized Line of Credit</b>	<b>\$0</b>
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Capital Expenditures	2014/15 Budget	Total Committed	2014/15 Forecast
Total Expenditures	\$1,368,437	\$815,543	\$1,368,437
Other Funding	\$923,582	\$923,582	\$923,582
<b>Hospital Commitment</b>	<b>\$444,855</b>	<b>-\$108,039</b>	<b>\$444,855</b>

Investments	Market March 2011	Market March 2012	Market MAR 2013	Market Mar 2014	Market DEC 2014
Superbuild Investment	3,820,086	\$3,966,720	\$4,079,782	\$4,282,884	\$4,426,192
Investment October 2005	1,203,634	\$0	\$0	\$0	\$0
Ansel Investment	1,175,576	\$1,056,704	\$1,148,523	\$1,328,502	\$1,427,269
Margo Damen Investment	225,241	\$221,597	\$244,679	\$277,521	\$291,796
<b>Total Investments....</b>	<b>6,424,537</b>	<b>\$5,245,021</b>	<b>\$5,472,984</b>	<b>\$5,888,907</b>	<b>\$6,145,257</b>

Balance Scorecard Performance Indicators		2011/12 Actual	2012/2013 Actual	MAR 2014 Actual	2014/15 Budget	9 MOS YTD DEC 2014
Total Margin ( % )	H-SAA /QIP	-0.50%	-0.14%	-0.24%	-0.85%	<b>0.43%</b>
Current Ratio	H-SAA /QIP	1.28	0.01	0.01	0.85%	<b>1.01%</b>
% ALC Days	H-SAA	0.1149	7.07%	0.0995	11.00%	<b>12.46%</b>
% Occupancy CC Beds		96.53%	93.56%	92.07%	93.56%	<b>94.58%</b>
% Occupancy Rehab Beds		86.75%	91.26%	91.30%	91.26%	<b>94.27%</b>
CC Patient Days	H-SAA	34,270	33,124	32,596	33,124	<b>25,230</b>
CC Weighted Patient Days	H-SAA	39,856	37,195	35,738	36,317	<b>26,827</b>
CC Average Length of Stay		68	49	56	68	<b>57</b>
Rehab Patient Days	H-SAA	11,748	12,325	12,330	12,325	<b>9,592</b>
Rehab Average Length of Stay		37	37	34	37	<b>32</b>
% CCC Pts Stage 2+ Ulcers	H-SAA /QIP	1.01%	0.00%	2.94%	<4.00%	<b>1.96%</b>
Rate of Hospital CDIF	H-SAA /QIP	0.00	0.18%	0.00	<b>0.30%</b>	<b>0.00%</b>
Rate of Hospital VRE	H-SAA	0.00	0.00%	0.00	<b>0.01%</b>	<b>0.00%</b>
Rate of Hospital MSRA	H-SAA	0.00	0.00%	0.00	<b>0.02%</b>	<b>0.00%</b>
Hand Hygiene Compliance	QIP	0.93	83.84%	0.8378	82 - 90 %	<b>99.00%</b>
Medication Reconciliation	QIP - NOV 2014	0.9861	100.00%	0.9938	95 - 100%	<b>100.00%</b>
Ortho IP to OP Wait Time	QIP - NOV 2014	7.86	18.67	8.23	14 days or less	<b>5.83</b>
Neuro IP to OP Wait Time	QIP - NOV 2014	9.19	8.2	11.34	21 days or less	<b>9.08</b>
Avg Wait Time to OP Neuro	Nov-14	50.47	89.79	45.13	50.00	<b>72.67</b>
Avg Wait Time to OP Ortho	Nov-14	15.37	35.89	20.38	15.00	<b>16.09</b>
Avg Wait Time to OP Audiology	Dec-14	1.16	1.44	1.17	1.50	<b>10.00</b>
CC & Rehab In Patient Satisfaction	QIP	0.8659	96.90%	0.964	80 - 100%	<b>96.90%</b>
Out Patient Satisfaction			100.00%	0.9973		<b>100.00%</b>
Rehab Patient Satisfaction	QIP	0.976	98.95%	0.956	90 - 100%	<b>see above</b>
% Nurses Employed FT	Dec-14	69.60%	68.90%	69.60%	<b>70.00%</b>	<b>68.97%</b>
% Sick Hrs to Total Hrs	Dec-14	3.10%	3.46%	2.92%	<b>3.00%</b>	<b>3.36%</b>
% Overtime Hrs to Total Hrs	Dec-14	0.21%	0.35%	0.23%	<b>1.00%</b>	<b>0.17%</b>
Patient Visits: Physiotherapy	Dec-14	44,429	38,828	43,674	44,429	<b>32,064</b>
Patient Visits: Occupational	Dec-14	29,203	6,770	32,441	29,203	<b>23,823</b>
Patient Visits: Speech	Dec-14	8,153	8,656	7,910	8,153	<b>6,646</b>
Patient Visits: Audiology	Dec-14	3,416	3,637	2,837	3,416	<b>1,923</b>
Patient Visits: Rec Therapy	Dec-14	9,266	9,508	11,757	9,266	<b>9,110</b>
Patient Visits: Carpentry	Dec-14	869	378	475	869	<b>345</b>
Patient Visits: Network Niagara	Dec-14	5,423	5,809	2,616	5,423	<b>3,516</b>

**Compliance**

All Statutory Remittances have been submitted for month of DEC 2014 ( ie receiver general remittances, GST, WSIB )