

Surplus (Deficit) YTD DEC 2016	
Hospital Operations	-\$754,351
Building Depreciation	-\$135,006
Total Hospital.....	-\$889,357

Banking Information at DEC 2016	
Current Acct, Savings, Petty Cash	\$387,542
Treasury Account	\$1,000,000
GIC - Courtyard	\$0
GIC	\$2,007,243
Total Cash.....	\$3,394,785

Hospital Authorized Line of Credit	\$0
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Budget to MAR 2017	
Hospital Operations	-\$1,379,336
Building Depreciation	-\$180,009
Total Hospital.....	-\$1,559,345

Accounts Payable	429,082
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Inventory Balance	\$90,133
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Capital Expenditures	2016/17 Budget	Total Committed	2016/17 Forecast
Total Expenditures	\$796,249	\$663,108	\$796,249
Other Funding	\$796,249	\$617,862	\$796,249
Hospital Commitment	\$0	\$45,246	\$0

Investments	Market March 2012	Market MAR 2013	Market Mar 2014	Market MAR 2015	Market MAR 2016	Market DEC 2016
Superbuild Investment	3,966,720	\$4,079,782	\$4,282,884	\$4,400,168	\$4,486,918	4,766,585
Investment October 2005	0	\$0	\$0	\$0	\$0	0
Ansel Investment	1,056,704	\$1,148,523	\$1,328,502	\$1,475,158	\$1,443,277	1,531,390
Margo Damen Investment	221,597	\$244,679	\$277,521	\$288,607	\$280,366	319,093
Total Investments....	5,245,021	\$5,472,984	\$5,888,907	\$6,163,933	\$6,210,561	\$6,617,068

Balance Scorecard Performance Indicators		2012/2013 Actual	MAR 2014 Actual	MAR 2015 Actual	MAR 2016 Actual	2016/17 Budget	9 MOS YTD DEC 2016
Total Margin (%)	H-SAA /QIP	-0.14%	-0.24%	-5.54%	-3.01%	-4.29%	-4.27%
Current Ratio	H-SAA /QIP	0.01	0.01	0.01	0.86	0.42%	0.75%
% ALC Days	H-SAA	7.07%	0.0995	12.20%	9.34%	6.00%	11.96%
% Occupancy CC Beds		93.56%	92.07%	94.04%	96.66%	95.00%	102.70%
% Occupancy Rehab Beds		91.26%	91.30%	94.62%	90.62%	95.00%	81.92%
CC Patient Days	H-SAA	33,124	32,596	33,386	34,317	33,063	27,395
CC Weighted Patient Days	H-SAA	37,195	35,738	35,499	36,489	37,795	30,261
CC Average Length of Stay		49	56	56	51	60	54
Rehab Patient Days	H-SAA	12,325	12,330	12,814	12,272	12,830	8,335
Rehab Average Length of Stay		37	34	32	25	30	25
Reduce LOS in Rehab for Stroke	QIP- QUARTERLY					61.00%	83.50%
Medication Reconciliation	QIP- QUARTERLY	100.00%	0.9938	1	100	100.00%	100.00%
Rate of Hospital CDIF	QIP- QUARTERLY	0.18%	0.00	0.00	0.00	0.08%	0.52%
Hand Hygiene Compliance	QIP- QUARTERLY	83.84%	0.8378	0.9612	99.3	92.30%	98.00%
# Residents Urinary Infections	QIP- QUARTERLY						13.60%
% CCC Pts. Stage 2+ Ulcers	QIP- QUARTERLY	0.00%	2.94%	1.41%	0.00%	3.70%	5.30%
Ortho IP to OP Wait Time	QIP- QUARTERLY	18.67	8.23	6.20	9.88	7.70	5.00
Neuro IP to OP Wait Time	QIP- QUARTERLY	8.20	11.34	13.29	7.66	10.88	8.05
CC & Rehab In Patient Satisfactio	QIP- QUARTERLY	96.90%	0.964	0.969	98.91	80 - 100%	0.00%
% Sick Hrs to Total Hrs	Jul-16	3.46%	2.92%	3.35%	2.73%	3.00%	3.32%
Enviornmental Cleaning	Mar-15	88.00%	90.00%	>90%	>90%		0.00%

Compliance
All Statutory Remittances have been submitted for month of DEC 2016 (ie receiver general remittances, GST, WSIB)