

Surplus (Deficit) YTD FEB 2016	
Hospital Operations	-\$966,102
Building Depreciation	-\$223,227
Total Hospital.....	-\$1,189,329

Budget to MAR 2016	
Hospital Operations	-\$976,509
Building Depreciation	-\$270,009
Total Hospital.....	-\$1,246,518

Banking Information at FEB 2016	
Current Acct, Savings, Petty Cash	\$458,230
Treasury Account	\$1,000,000
GIC - Courtyard	\$0
GIC + Business Advantage	\$2,559,334
Total Cash.....	\$4,017,565

Accounts Payable	820,739
Inventory Balance	\$90,299

Hospital Authorized Line of Credit	\$0
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Capital Expenditures	2015/16 Budget	Total Committed	2015/16 Forecast
Total Expenditures	\$1,584,579	\$1,123,185	\$783,446
Other Funding	\$1,077,496	\$1,467,383	\$1,467,383
Hospital Commitment	\$507,083	-\$344,198	-\$683,937

Investments	Market March 2012	Market MAR 2013	Market Mar 2014	Market MAR 2015	Market FEB 2016
Superbuild Investment	3,966,720	\$4,079,782	\$4,282,884	\$4,400,168	\$4,311,277
Investment October 2005	0	\$0	\$0	\$0	\$0
Ansel Investment	1,056,704	\$1,148,523	\$1,328,502	\$1,475,158	\$1,410,580
Margo Damen Investment	221,597	\$244,679	\$277,521	\$288,607	\$266,590
Total Investments....	5,245,021	\$5,472,984	\$5,888,907	\$6,163,933	\$5,988,447

Balance Scorecard Performance Indicators		2011/12 Actual	2012/2013 Actual	MAR 2014 Actual	MAR 2015 Actual	2015/16 Budget	11 MOS YTD FEB 2016
Total Margin (%)	H-SAA /QIP	-0.50%	-0.14%	-0.24%	-5.54%	-2.09%	-3.37%
Current Ratio	H-SAA /QIP	1.28	0.01	0.01	0.01	0.80%	0.81%
% ALC Days	H-SAA	0.1149	7.07%	0.0995	12.20%	11.00%	9.37%
% Occupancy CC Beds		96.53%	93.56%	92.07%	94.04%	93.13%	96.07%
% Occupancy Rehab Beds		86.75%	91.26%	91.30%	94.62%	91.01%	90.42%
CC Patient Days	H-SAA	34,270	33,124	32,596	33,386	33,063	31,218
CC Weighted Patient Days	H-SAA	39,856	37,195	35,738	35,499	35,499	33,194
CC Average Length of Stay		68	49	56	56	68	51
Rehab Patient Days	H-SAA	11,748	12,325	12,330	12,814	12,325	11,208
Rehab Average Length of Stay		37	37	34	32	37	25
% CCC Pts Stage 2+ Ulcers	H-SAA /QIP	1.01%	0.00%	2.94%	1.41%	<4.00%	0.00%
Rate of Hospital CDIF	H-SAA /QIP	0.00	0.18%	0.00	0.00	0.30%	0.00%
Rate of Hospital VRE	H-SAA	0.00	0.00%	0.00	0.00	0.01%	0.00%
Rate of Hospital MSRA	H-SAA	0.00	0.00%	0.00	0.00	0.02%	0.00%
Hand Hygiene Compliance	QIP	0.93	83.84%	0.8378	0.9612	82 - 90 %	97.00%
Medication Reconciliation	QIP-JUN 2015	0.9861	100.00%	0.9938	1	95 - 100%	100.00%
Ortho IP to OP Wait Time	QIP-JUN 2015	7.86	18.67	8.23	6.2	14 days or less	10.00
Neuro IP to OP Wait Time	QIP-JUN 2015	9.19	8.2	11.34	13.29	21 days or less	7.25
Avg Wait Time to OP Neuro	Jan-16	50.47	89.79	45.13	73.21	50.00	85.90
Avg Wait Time to OP Ortho	Jan-16	15.37	35.89	20.38	12.41	15.00	17.69
Avg Wait Time to OP Audiology	Dec-15	1.16	1.44	1.17	7	1.50	4.17
CC & Rehab In Patient Satisfaction	QIP	0.8659	96.90%	0.964	0.969	80 - 100%	98.91%
Out Patient Satisfaction			100.00%	0.9973	1		99.54%
Rehab Patient Satisfaction	QIP	0.976	98.95%	0.956	see above	90 - 100%	see above
% Nurses Employed FT	Jan-16	69.60%	68.90%	69.60%	68.69%	70.00%	68.39%
% Sick Hrs to Total Hrs	Jan-16	3.10%	3.46%	2.92%	3.35%	3.00%	2.59%
% Overtime Hrs to Total Hrs	Jan-16	0.21%	0.35%	0.23%	0.19%	1.00%	0.31%
Patient Visits: Physiotherapy	Jan-16	44,429	38,828	43,674	42,379	44,429	38,082
Patient Visits: Occupational	Jan-16	29,203	6,770	32,441	32,293	29,203	32,627
Patient Visits: Speech	Jan-16	8,153	8,656	7,910	9,130	8,153	10,058
Patient Visits: Social Work	Jan-16				7,576		7,506
Patient Visits: Audiology	Jan-16	3,416	3,637	2,837	2,549	3,416	2,096
Patient Visits: Rec Therapy	Jan-16	9,266	9,508	11,757	11,916	9,266	8,427
Patient Visits: Carpentry	Jan-16	869	378	475	610	869	483
Patient Visits: Network Niagara	Dec-15	5,423	5,809	2,616	4,528	5,423	2,030
Patient Visits: Geriatric Clinic	Jan-16				319		539
Patient Visits: Clinical Nutrition	Jan-16				2,791		2,780
Patient Visits: Pastoral Care	Jan-16				4,782		4,601
Patient Visits: Dispensary	Jan-16				2,372		2,167
Patient Visits: AACP Clinic	Jan-16				1,438		3,177
Patient Visits: Parkinson Clinic	Jan-16				722		695
Patient Visits: March of Dimes	Jan-16				1,351		1,687
Environmental Cleaning	Mar-15		88.00%	90.00%	>90%		>90%

Compliance

All Statutory Remittances have been submitted for month of FEB 2016 (ie receiver general remittances, GST, WSIB)