



2015 - 2016 Actual

YEAR TO DATE SEPT 2015

| Surplus (Deficit) YTD SEP 2015 | |
|----------------------------------|------------|
| Hospital Operations | -\$451,547 |
| Building Depreciation | -\$111,275 |
| Total Hospital..... | -\$562,822 |

| Budget to MAR 2016 | |
|-----------------------|--------------|
| Hospital Operations | -\$976,509 |
| Building Depreciation | -\$270,009 |
| Total Hospital..... | -\$1,246,518 |

| Banking Information at SEPT 2015 | |
|-----------------------------------|-------------|
| Current Acct, Savings, Petty Cash | \$872,665 |
| Treasury Account | \$0 |
| GIC - Courtyard | \$0 |
| GIC + Business Advantage | \$3,127,385 |
| Total Cash..... | \$4,000,050 |

| Accounts Payable | 558,487 |
|-------------------|----------|
| Inventory Balance | \$77,307 |

| | 2015/16 Budget | Total Committed | 2015/16 Forecast |
|------------------------------------|----------------|-----------------|------------------|
| Capital Expenditures | | | |
| Total Expenditures | \$1,584,579 | \$557,814 | \$806,169 |
| Other Funding | \$567,070 | \$567,070 | \$567,070 |
| Hospital Commitment | \$1,017,509 | -\$9,256 | \$239,099 |
| Hospital Authorized Line of Credit | \$0 | | |

| Investments | Market March 2012 | Market MAR 2013 | Market Mar 2014 | Market MAR 2015 | Market SEPT 2015 |
|-------------------------|-------------------|-----------------|-----------------|-----------------|------------------|
| Superbuild Investment | 3,966,720 | \$4,079,782 | \$4,282,884 | \$4,400,168 | \$4,357,434 |
| Investment October 2005 | 0 | \$0 | \$0 | \$0 | \$0 |
| Ansel Investment | 1,056,704 | \$1,148,523 | \$1,328,502 | \$1,475,158 | \$1,411,286 |
| Margo Damen Investment | 221,597 | \$244,679 | \$277,521 | \$288,607 | \$275,458 |
| Total Investments..... | 5,245,021 | \$5,472,984 | \$5,888,907 | \$6,163,933 | \$6,044,178 |

| Balance Scorecard Performance Indicators | | 2011/12 Actual | 2012/2013 Actual | MAR 2014 Actual | MAR 2015 Actual | 2015/16 Budget | 5 MOS YTD AUG 2015 |
|--|--------------|----------------|------------------|-----------------|-----------------|-----------------|--------------------|
| Total Margin (%) | H-SAA /QIP | -0.50% | -0.14% | -0.24% | -5.54% | -2.09% | -2.90% |
| Current Ratio | H-SAA /QIP | 1.28 | 0.01 | 0.01 | 0.01 | 0.80% | 0.85% |
| % ALC Days | H-SAA | 0.1149 | 7.07% | 0.0995 | 12.20% | 11.00% | 9.65% |
| % Occupancy CC Beds | | 96.53% | 93.56% | 92.07% | 94.04% | 93.13% | 93.85% |
| % Occupancy Rehab Beds | | 86.75% | 91.26% | 91.30% | 94.62% | 91.01% | 91.49% |
| CC Patient Days | H-SAA | 34,270 | 33,124 | 32,596 | 33,386 | 33,063 | 16,659 |
| CC Weighted Patient Days | H-SAA | 39,856 | 37,195 | 35,738 | 35,499 | 35,499 | 17,714 |
| CC Average Length of Stay | | 68 | 49 | 56 | 56 | 68 | 50 |
| Rehab Patient Days | H-SAA | 11,748 | 12,325 | 12,330 | 12,814 | 12,325 | 6,195 |
| Rehab Average Length of Stay | | 37 | 37 | 34 | 32 | 37 | 24 |
| % CCC Pts Stage 2+ Ulcers | H-SAA /QIP | 1.01% | 0.00% | 2.94% | 1.41% | <4.00% | 0.00% |
| Rate of Hospital CDIF | H-SAA /QIP | 0.00 | 0.18% | 0.00 | 0.00 | 0.30% | 0.81% |
| Rate of Hospital VRE | H-SAA | 0.00 | 0.00% | 0.00 | 0.00 | 0.01% | 0.00% |
| Rate of Hospital MSRA | H-SAA | 0.00 | 0.00% | 0.00 | 0.00 | 0.02% | 0.00% |
| Hand Hygiene Compliance | QIP | 0.93 | 83.84% | 0.8378 | 0.9612 | 82 - 90 % | 89.00% |
| Medication Reconciliation | QIP-JUN 2015 | 0.9861 | 100.00% | 0.9938 | 1 | 95 - 100% | 100.00% |
| Ortho IP to OP Wait Time | QIP-JUN 2015 | 7.86 | 18.67 | 8.23 | 6.2 | 14 days or less | 6.08 |
| Neuro IP to OP Wait Time | QIP-JUN 2015 | 9.19 | 8.2 | 11.34 | 13.29 | 21 days or less | 7.53 |
| Avg Wait Time to OP Neuro | Sep-15 | 50.47 | 89.79 | 45.13 | 73.21 | 50.00 | 46.57 |
| Avg Wait Time to OP Ortho | Sep-15 | 15.37 | 35.89 | 20.38 | 12.41 | 15.00 | 20.04 |
| Avg Wait Time to OP Audiology | Sep-15 | 1.16 | 1.44 | 1.17 | 7 | 1.50 | 7.16 |
| CC & Rehab In Patient Satisfaction | QIP | 0.8659 | 96.90% | 0.964 | 0.969 | 80 - 100% | 96.90% |
| Out Patient Satisfaction | | | 100.00% | 0.9973 | 1 | | 100.00% |
| Rehab Patient Satisfaction | QIP | 0.976 | 98.95% | 0.956 | see above | 90 - 100% | see above |
| % Nurses Employed FT | Sep-15 | 69.60% | 68.90% | 69.60% | 68.69% | 70.00% | 68.98% |
| % Sick Hrs to Total Hrs | Sep-15 | 3.10% | 3.46% | 2.92% | 3.35% | 3.00% | 2.38% |
| % Overtime Hrs to Total Hrs | Sep-15 | 0.21% | 0.35% | 0.23% | 0.19% | 1.00% | #DIV/0! |
| Patient Visits: Physiotherapy | Sep-15 | 44,429 | 38,828 | 43,674 | 42,379 | 44,429 | 20,821 |
| Patient Visits: Occupational | Sep-15 | 29,203 | 6,770 | 32,441 | 32,293 | 29,203 | 17,748 |
| Patient Visits: Speech | Sep-15 | 8,153 | 8,656 | 7,910 | 9,130 | 8,153 | 5,265 |
| Patient Visits: Social Work | Sep-15 | | | | 7,576 | | 3,893 |
| Patient Visits: Audiology | Sep-15 | 3,416 | 3,637 | 2,837 | 2,549 | 3,416 | 1,110 |
| Patient Visits: Rec Therapy | Sep-15 | 9,266 | 9,508 | 11,757 | 11,916 | 9,266 | 4,549 |
| Patient Visits: Carpentry | Sep-15 | 869 | 378 | 475 | 610 | 869 | 125 |
| Patient Visits: Network Niagara | Sep-15 | 5,423 | 5,809 | 2,616 | 4,528 | 5,423 | 1,804 |
| Patient Visits: Geriatric Clinic | Sep-15 | | | | 319 | | 254 |
| Patient Visits: Clinical Nutrition | Sep-15 | | | | 2,791 | | 1,793 |
| Patient Visits: Pastoral Care | Sep-15 | | | | 4,782 | | 2,150 |
| Patient Visits: Dispensary | Sep-15 | | | | 2,372 | | 1,252 |
| Patient Visits: AACPClinic | Aug-15 | | | | 1,438 | | 1,194 |
| Patient Visits: Parkinson Clinic | Sep-15 | | | | 722 | | 329 |
| Patient Visits: March of Dimes | Sep-15 | | | | 1,351 | | 949 |
| Enviornmental Cleaning | Mar-15 | | 88.00% | 90.00% | >90% | | >90% |

Compliance

All Statutory Remittances have been submitted for month of SEPT 2015 (ie receiver general remittances, GST, WSIB)