

Surplus (Deficit) YTD JAN 2015	
Hospital Operations	\$82,801
Building Depreciation	-\$223,054
Total Hospital.....	-\$140,253

Budget 2014 - 2015	
Hospital Operations	-\$203,618
Building Depreciation	-\$267,664
Total Hospital.....	-\$471,282

Banking Information at JAN 2015	
Current Acct, Savings, Petty Cash	\$113,021
Treasury Account	\$1,400,000
GIC - Courtyard	\$0
GIC + Business Advantage	\$3,066,642
Total Cash.....	\$4,579,663

Accounts Payable	508,433
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Inventory Balance	\$72,670
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Hospital Authorized Line of Credit	\$0
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Capital Expenditures	2014/15 Budget	Total Committed	2014/15 Forecast
Total Expenditures	\$1,300,837	\$1,256,509	\$1,367,392
Other Funding	\$973,582	\$1,003,582	\$973,582
Hospital Commitment	\$327,255	\$252,927	\$393,810

Investments	Market March 2011	Market March 2012	Market MAR 2013	Market Mar 2014	Market JAN 2015
Superbuild Investment	3,820,086	\$3,966,720	\$4,079,782	\$4,282,884	\$4,373,783
Investment October 2005	1,203,634	\$0	\$0	\$0	\$0
Ansel Investment	1,175,576	\$1,056,704	\$1,148,523	\$1,328,502	\$1,442,176
Margo Damen Investment	225,241	\$221,597	\$244,679	\$277,521	\$291,796
Total Investments.....	6,424,537	\$5,245,021	\$5,472,984	\$5,888,907	\$6,107,755

Balance Scorecard Performance Indicators		2011/12 Actual	2012/2013 Actual	MAR 2014 Actual	2014/15 Budget	10 MOS YTD JAN 2015
Total Margin (%)	H-SAA /QIP	-0.50%	-0.14%	-0.24%	-0.85%	0.31%
Current Ratio	H-SAA /QIP	1.28	0.01	0.01	0.85%	1.01%
% ALC Days	H-SAA	0.1149	7.07%	0.0995	11.00%	12.71%
% Occupancy CC Beds		96.53%	93.56%	92.07%	93.56%	94.70%
% Occupancy Rehab Beds		86.75%	91.26%	91.30%	91.26%	94.58%
CC Patient Days	H-SAA	34,270	33,124	32,596	33,124	28,109
CC Weighted Patient Days	H-SAA	39,856	37,195	35,738	36,317	29,888
CC Average Length of Stay		68	49	56	68	58
Rehab Patient Days	H-SAA	11,748	12,325	12,330	12,325	10,708
Rehab Average Length of Stay		37	37	34	37	32
% CCC Pts Stage 2+ Ulcers	H-SAA /QIP	1.01%	0.00%	2.94%	<4.00%	1.89%
Rate of Hospital CDIF	H-SAA /QIP	0.00	0.18%	0.00	0.30%	0.00%
Rate of Hospital VRE	H-SAA	0.00	0.00%	0.00	0.01%	0.00%
Rate of Hospital MSRA	H-SAA	0.00	0.00%	0.00	0.02%	0.00%
Hand Hygiene Compliance	QIP	0.93	83.84%	0.8378	82 - 90 %	93.00%
Medication Reconciliation	QIP -NOV 2014	0.9861	100.00%	0.9938	95 - 100%	100.00%
Ortho IP to OP Wait Time	QIP -NOV 2014	7.86	18.67	8.23	14 days or less	11.88
Neuro IP to OP Wait Time	QIP -NOV 2014	9.19	8.2	11.34	21 days or less	24.25
Avg Wait Time to OP Neuro	Nov-14	50.47	89.79	45.13	50.00	100.38
Avg Wait Time to OP Ortho	Nov-14	15.37	35.89	20.38	15.00	25.53
Avg Wait Time to OP Audiology	Dec-14	1.16	1.44	1.17	1.50	7.00
CC & Rehab In Patient Satisfaction	QIP	0.8659	96.90%	0.964	80 - 100%	96.90%
Out Patient Satisfaction			100.00%	0.9973		100.00%
Rehab Patient Satisfaction	QIP	0.976	98.95%	0.956	90 - 100%	see above
% Nurses Employed FT	Dec-14	69.60%	68.90%	69.60%	70.00%	67.90%
% Sick Hrs to Total Hrs	Dec-14	3.10%	3.46%	2.92%	3.00%	3.43%
% Overtime Hrs to Total Hrs	Dec-14	0.21%	0.35%	0.23%	1.00%	0.17%
Patient Visits: Physiotherapy	Dec-14	44,429	38,828	43,674	44,429	35,438
Patient Visits: Occupational	Dec-14	29,203	6,770	32,441	29,203	26,637
Patient Visits: Speech	Dec-14	8,153	8,656	7,910	8,153	7,536
Patient Visits: Audiology	Dec-14	3,416	3,637	2,837	3,416	2,165
Patient Visits: Rec Therapy	Dec-14	9,266	9,508	11,757	9,266	10,124
Patient Visits: Carpentry	Dec-14	869	378	475	869	406
Patient Visits: Network Niagara	Dec-14	5,423	5,809	2,616	5,423	3,843

Compliance

All Statutory Remittances have been submitted for month of JAN 2015 (ie receiver general remittances, GST, WSIB)